Kent County Council

Job Description: Team Manager

Directorate: Adult Social Care and Health

Unit/Section: Thanet and South Kent Cost Safeguarding team

Grade: KR12

Responsible to: Service Manager

Purpose of the Job

Support with the management of the Safeguarding operational team of both registered and unregistered staff providing a range of services within the functions of the operating model for Adult Social Care. Support with the efficient working and performance of the team, ensuring adherence to the policies and procedures of the Council. Utilise agreed monitoring and review methods such as performance reports, staff supervision and workforce reports, develop the team's knowledge base and expertise to ensure services are delivered and meet the standards required whilst promoting closer integrated working with partnership agencies and local care systems

Main duties and responsibilities:

- 1. Manage a team of registered and unregistered staff in the delivery of safeguarding for adult social care. Ensure all staff adhere to policies, procedures, the Safeguarding Adults Framework, Mental Capacity Assessment and Best Interest requirements in assessing the needs of people we support.
- 2. Ensure staff produce, monitor, review desired outcomes for the people we support. Manage the response to crisis intervention to meet immediate requirements and reduce risk.
- 3. Lead the maintenance of high practice standards and enable continued development of professional skills that meet service requirements. Provide a high-quality resource of professional advice, guidance, and expertise to staff in the team, across the Directorate and to professionals from other partner agencies.
- 4. Responsible for communication with other Team Managers to ensure the individuals transfer through the pathway and other teams' involvement is in a seamless way.
- 5. Lead the continuous improvement of practices, procedures, and initiatives to support high quality service delivery in conjunction with other key professionals. Identify and escalate issues of operational practice and inter-agency working that require improvement or development within Adult Social Care; and/or partner agencies including CQC, Strategic Commissioning, and NHS
- 6. Ensure that concerns are referred to the relevant team, so individuals are fully supported as required. Monitor the progress of Safeguarding activity and local practices through audit and

review and ensure compliance with Safeguarding and Vulnerable Adults protocols and procedures.

- 7. Keep abreast of changes and new initiatives in practice, including changes in legislation, Adult Social Care and Health Directorate and Health policies, and guidance from relevant national organisations to ensure that these are reflected in policy and practice delivered within the locality.
- 8. Support performance management across the locality, reviewing performance weekly to maintain required level of performance. Support the Service Manager in monitoring and taking action in wider Divisional service performance.
- 9. Support the Service Manager in the implementation and development of partnership working with Local Care systems and other agencies. Ensure staff co-ordinate interventions with other professionals to ensure that care and support is delivered in a person-centred and timely manner. Ensure that local practitioners are responsive to and knowledgeable about the local community and services available.
- 11. Alongside the Service Manager, undertake business and workforce planning, recruitment of staff, induction, and development of staff (including students) utilising the Social Care Capabilities Framework, promoting quality in care as the underpinning standard of practice. Ensure there is a system in place for monitoring the outcomes from learning and development and application of knowledge and skills acquired. Manage and resolve any staffing issues, working with HR as appropriate.
- 12. Support with the communication for customer care and complaints handling in relation to relevant activity where required, promoting a high standard of customer care within the team, handling of difficult messages and consistent communication to clients, colleagues, and staff.
- 13. Support the Service Manager in building resilience within the team, responding to emergency planning issues and ensuring there are always business continuity arrangements in place.

Organisational Responsibilities

All corporate directors, directors and senior managers have an explicit responsibility to deliver the collective agenda of the Council. These are fundamental elements of their role not an addition and are summarised as follows: **Whole Council**

- Seek to improve the lives of all residents in Kent and economy of Kent
- Act as corporate parent to the Council's looked after children
- Take an active role in promoting and ensuring the Council's responsibilities for safeguarding are met.
- Understand, communicate, and contribute to the delivery of KCC's strategic aims
- Meet statutory obligations and promote and ensure compliance with policies and procedures and the Council's Code of Conduct (Kent Code).
- Advise elected members and support the democratic process

- Promote the Council brand and enhance the overall reputation of the Council
- Understand and monitor the measures of performance, including customer insight, which define successful outcomes for KCC services
- Maintain and ensure a relentless focus on the customer
- Act to support the Council-wide need to deliver services within budget, thereby avoiding an
 overspend that could damage the financial viability of the Council
- Overcome professional and service silos to achieve the County Council's objectives.
 Integration of Services
- Focus resources where they have the biggest impact
- Deliver services that are flexible and adaptable
- Integrate services within KCC and work with partner agencies to ensure a seamless customer experience
- Fully and inclusively engage all staff in the delivery of services, demonstrating the Council's leadership values and competencies.

Embedding Commissioning and Engaging relevant markets

- Establish an outcome focused organisation
- Meet the financial regulations and standing orders of KCC
- Challenge the status quo and engage with the market to constantly improve
- Ensure all services are delivered effectively and efficiently
- Proactively and continuously seek to improve service delivery
- Proactively manage risk to avoid inertia whilst not exposing the Council to needless and avoidable challenge or loss

Managing Change

- Understand and support the Authority's overall change agenda
- Deliver required outcomes of service specific change on time and to budget
- Understand the quality of staff, support their development, nurture those with talent
 Identify the skills for the future and the level of staff through robust workforce planning
- Identify and deal with underperformance.
- Deliver to agreed budget and income targets.

Footnote: This job description is provided to assist the job holder to know what his/her main duties are. It may be amended from time to time without change to the level of responsibility appropriate to the grade of post.

Kent County Council

Person Specification: Team Manager

The following outlines the criteria for this post. Applicants who have a disability and who meet the criteria will be short listed.

Applicants should describe in their application how they meet these criteria.

	CRITERIA
Qualifications	 Relevant degree, diploma, or related professional qualification in Social Work. Up to date registration with appropriate professional body. Management qualification to level 5 or equivalent experience or working towards Kent Manager (or working towards)
Experience	 Substantial post qualification experience in relevant adults practice within adult social care. Contributing to policy and practice formulation, implementation, and review. Joint Working with Health Authorities, other Directorates, and external bodies. Experience of budget, performance, and staff management including staff recruitment, supervision, motivation, and development.
Knowledge	 Comprehensive understanding and knowledge of the relevant legislation appropriate to the client group. Detailed knowledge of directorate and policies, procedures, and practice. Familiarity with recent research and government and corporate initiatives. Knowledge of Financial Regulations
Skills& Abilities	 Ability to work effectively as part of a team and with staff at all levels. Excellent leadership and managerial skills. Ability to make robust business decisions. Professional and positive approach. Have integrity, initiative, and focus. Ability to think, communicate and present information effectively. Ability to work effectively under pressure, on a diverse range of tasks, with tight deadlines and deliver results. Ability to motivate self, team, and staff. Ability to use computer or IT equipment proficiently. • Demonstrable commitment to equality and diversity Effective administration and organisational skills. Ability to tailor your approach to each conversation to be appropriate to the person, even in difficult or challenging situations.

KENT VALUES AND CULTURAL ATTRIBUTES

Kent Values:

- We are **brave.** We do the right thing, we accept and offer challenge
- We are curious to innovate and improve
- We are compassionate, understanding, and respectful to all
- We are strong together by sharing knowledge
- We are all **responsible** for the difference we make

Our values enable us to build a culture that is:

Flexible/agile - willing to take (calculated) risks and want people that are flexible and agile

Curious - constantly learning and evolving

Compassionate and Inclusive - compassionate, understanding, and respectful to all

Working Together - building and delivering for the best interests of Kent **Empowering** - Our people take accountability for their decisions and actions **Externally Focused** - Residents, families, and communities at the heart of decision making